



Consolidated Financial Report
June 30, 2020

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RSM US LLP

Independent Auditor's Report

Board of Directors
The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of The Children's Home Association of Illinois, Children's Home Foundation and Youth Farm, Inc. (collectively, the Organization), which comprise the consolidated statement of financial position as of June 30, 2020, the related consolidated statements of activities, cash flows and functional expenses for the year then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Children's Home Association of Illinois, Children's Home Foundation and Youth Farm, Inc. as of June 30, 2020, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited the Organization's 2019 consolidated financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 2, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The consolidating and other supplementary information is presented for purposes of additional analysis rather than to present the financial position, changes in net assets and functional expenses of the individual organizations and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The consolidating and other supplementary information, except for the information on page 37 marked "unaudited," has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, except for that portion marked "unaudited" on which we express no opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 15, 2020 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

RSM US LLP

Peoria, Illinois
December 15, 2020

The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.

Consolidated Statement of Financial Position
June 30, 2020, with Comparative Totals for 2019

	2020	2019
Assets		
Cash and cash equivalents	\$ 10,662,555	\$ 8,868,305
Receivables:		
Accounts, net of allowance for doubtful accounts 2020 \$30,000; 2019 \$54,000	4,262,607	3,176,264
Contributions from remainder trust and other trusts	-	26,000
Pledges, net of discount	34,105	67,216
Prepaid insurance and other	555,053	596,902
Investments	22,694,183	20,821,553
Property and equipment, net	5,556,969	5,205,503
Beneficial interest in perpetual trusts	11,220,000	12,068,000
Beneficial interest in charitable remainder trust	203,000	213,000
	<u>55,188,472</u>	<u>51,042,743</u>
Total assets	\$ 55,188,472	\$ 51,042,743
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 2,997,050	\$ 2,634,720
Deferred revenue	1,145,867	783,626
Due to third parties	289,823	521,991
Obligations under capital leases	97,324	123,356
Loan payable	1,200,000	-
	<u>5,730,064</u>	<u>4,063,693</u>
Total liabilities	5,730,064	4,063,693
Net assets:		
Without donor restrictions	36,112,106	32,899,784
With donor restrictions	13,346,302	14,079,266
	<u>49,458,408</u>	<u>46,979,050</u>
Total net assets	49,458,408	46,979,050
	<u>\$ 55,188,472</u>	<u>\$ 51,042,743</u>
Total liabilities and net assets	\$ 55,188,472	\$ 51,042,743

See notes to consolidated financial statements.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

**Consolidated Statement of Activities
Year Ended June 30, 2020, with Summarized Comparative Totals for 2019**

	Without Donor Restrictions	With Donor Restriction	Total	
			2020	2019
Public support and revenue:				
Public support:				
Contributions	\$ 1,353,685	\$ 38,758	\$ 1,392,443	\$ 694,349
Special events	1,290,363	138,886	1,429,249	1,342,252
Revenue:				
Service fees	17,970,745	-	17,970,745	17,058,284
Grants	3,554,223	-	3,554,223	3,446,889
Tuition	5,315,000	-	5,315,000	4,706,796
Investment income	1,558,109	-	1,558,109	2,339,782
Other	183,487	-	183,487	147,246
Change in value of split- interest agreements	-	(858,000)	(858,000)	(70,000)
Net assets released from restrictions	52,608	(52,608)	-	-
Total public support and revenue	31,278,220	(732,964)	30,545,256	29,665,598
Expenses:				
Program services:				
Residential and group home	6,188,977	-	6,188,977	5,957,426
Educational and transitional	7,341,940	-	7,341,940	7,134,255
Foster care	3,845,025	-	3,845,025	3,546,514
Community-based services	7,350,402	-	7,350,402	7,042,594
Supporting services:				
Management and general	2,579,912	-	2,579,912	2,490,408
Fundraising	759,642	-	759,642	634,994
Total expenses	28,065,898	-	28,065,898	26,806,191
Change in net assets	3,212,322	(732,964)	2,479,358	2,859,407
Net assets:				
Beginning of year	32,899,784	14,079,266	46,979,050	44,119,643
End of year	\$ 36,112,106	\$ 13,346,302	\$ 49,458,408	\$ 46,979,050

See notes to consolidated financial statements.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

**Consolidated Statement of Cash Flows
Year Ended June 30, 2020, with Summarized Comparative Totals for 2019**

	2020	2019
Cash flows from operating activities:		
Change in net assets	\$ 2,479,358	\$ 2,859,407
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	549,105	510,145
Provision for doubtful accounts	12,449	6,471
Net appreciation in fair value of investments	(528,785)	(673,170)
Net (gain) loss on sale of property and equipment	(32,700)	16,817
Decrease in value of split-interest agreements	858,000	70,000
Changes in assets and liabilities:		
Decrease (increase) in:		
Receivables	(1,039,681)	(11,571)
Prepaid insurance and other	41,849	(37,038)
Increase (decrease) in:		
Accounts payable, accrued expenses and gift annuity	514,973	(167,970)
Deferred revenue	362,241	(379,189)
Due to third parties	(232,168)	255,381
Net cash provided by operating activities	2,984,641	2,449,283
Cash flows from investing activities:		
Proceeds from sale and maturity of investments	2,927,259	2,022,139
Proceeds from sale of property and equipment	32,700	7,000
Purchase of investments	(4,271,104)	(3,403,458)
Purchase of property and equipment	(1,051,194)	(1,326,673)
Net cash used in investing activities	(2,362,339)	(2,700,992)
Cash flows from financing activities:		
Principal payments on obligations under capital leases	(28,052)	(65,155)
Proceeds from loan	4,103,300	-
Principal payments on loan	(2,903,300)	-
Net cash provided by (used in) financing activities	1,171,948	(65,155)
Net increase (decrease) in cash and cash equivalents	1,794,250	(316,864)
Cash and cash equivalents:		
Beginning	8,868,305	9,185,169
Ending	\$ 10,662,555	8,868,305
Supplemental disclosures of cash flow information:		
Cash payments for interest	\$ 8,153	\$ 4,625
Obligations under capital leases incurred for use of equipment	\$ -	\$ (127,889)
Property and equipment additions in accounts payable	\$ -	\$ 152,643

See notes to consolidated financial statements.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

**Consolidated Statement of Functional Expenses
Year Ended June 30, 2020, with Summarized Comparative Totals for 2019**

	Program Services				Supporting Services		Total	
	Residential and Group Home	Educational and Transitional	Foster Care	Community- Based Services	Management and General	Fundraising	2020	2019
Salaries	\$ 4,203,761	\$ 4,918,678	\$ 1,646,181	\$ 4,493,354	\$ 1,693,499	\$ 228,207	\$ 17,183,680	\$ 15,958,020
Employee benefits	512,009	574,786	187,577	593,275	187,233	23,485	2,078,365	2,406,760
Payroll taxes and workers' compensation insurance	448,196	517,958	179,271	491,113	45,124	20,745	1,702,407	1,578,681
Data processing	102,677	115,265	37,612	118,972	37,612	4,710	416,848	349,691
Contract services and professional fees	45,827	138,446	1,415,230	446,661	182,583	19,829	2,248,576	2,145,441
Activity fees, supplies and postage	97,180	107,642	61,052	198,990	37,077	14,189	516,130	450,608
Food and food service supplies	183,352	239,589	2,270	14,203	780	9	440,203	456,602
Telephone	38,764	54,252	14,194	44,891	14,168	1,777	168,046	168,398
Occupancy	130,546	159,594	46,032	329,817	32,355	5,043	703,387	620,112
Repairs, maintenance and equipment rental	84,825	99,211	31,923	43,554	57,246	3,639	320,398	311,852
Printing, publications and special events	-	-	-	1,483	108,965	428,900	539,348	527,198
Travel and transportation	65,288	66,901	151,235	176,650	11,569	1,767	473,410	567,333
Conferences, conventions and meetings	2,201	4,478	7,631	33,229	29,391	41	76,971	101,987
Individual assistance	75,954	164,750	813	310,757	-	-	552,274	506,716
Provision for (recovery of) doubtful accounts	420	150	361	(18,864)	30,382	-	12,449	6,471
Miscellaneous	1,573	5,112	(1,059)	1,113	68,347	1,062	76,148	135,551
Total expenses before depreciation and interest	5,992,573	7,166,812	3,780,323	7,279,198	2,536,331	753,403	27,508,640	26,291,421
Depreciation	196,404	175,128	64,702	71,204	33,523	6,124	547,085	503,703
Interest and amortization	-	-	-	-	10,058	115	10,173	11,067
Total expenses	\$ 6,188,977	\$ 7,341,940	\$ 3,845,025	\$ 7,350,402	\$ 2,579,912	\$ 759,642	\$ 28,065,898	\$ 26,806,191

See notes to consolidated financial statements.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Summary of Significant Accounting Policies

Nature of activities: The Children's Home Association of Illinois (the Association) is an Illinois not-for-profit corporation organized and existing with its mission being to provide children a childhood and future by protecting them, teaching them and healing them and by building strong communities and loving families. The Children's Home Foundation (the Foundation) is an Illinois not-for-profit corporation organized exclusively to financially support the purposes of the Association and actively raise funds for the exclusive use and benefit of the Association. The Foundation funds may be used to promote and enhance all general purposes of the Association in partnership with business and community. Youth Farm, Inc. is an Illinois not-for-profit corporation and is organized exclusively to financially support the operation, including programs and facilities, of the Youth Farm campus of the Association with its mission being consistent with that of the Association. The Association, the Foundation and Youth Farm, Inc. are referred to collectively as the "Organization."

The Organization's administrative office, residential treatment facilities, a school, a behavioral health services center, a family service center, a group home, four transitional living program homes and 69 acres of farmland including a house, garage, two sheds and a cottage are located in Peoria, Illinois. The Organization utilizes the farmland to take children fishing, camping and for other activities related to programs operated by the Organization.

A summary of the Organization's significant accounting policies follows:

Principles of consolidation: The consolidated financial statements include the accounts and transactions of the Association, the Foundation and Youth Farm, Inc. All significant interorganization account balances and transactions have been eliminated in consolidation.

Basis of presentation: The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (U.S. GAAP). Net assets, support and revenues, and expenses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Without Donor Restrictions: Net assets available for use in general operations and not subject to donor restrictions. Assets restricted solely through the actions of the Board are reported as net assets without donor restrictions, board-designated.

With Donor Restrictions: Net assets subject to donor-imposed stipulations that are more restrictive than the Organization's mission and purpose. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor-imposed restrictions are released when the restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor-imposed restrictions are perpetual in nature, when the donor stipulates that resources be maintained in perpetuity.

Contributions: Contributions and grants are reported as without or with donor restrictions, depending on the existence or nature of any restrictions, or both. Support that is restricted by the donor is reported as an increase in net assets without donor restriction if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restrictions depending on the nature of the restriction. When a restriction expires, the net assets are reclassified to net assets without donor restrictions. Noncash contributions are recorded at their fair market value at the date of contribution.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

Gifts of land, buildings and equipment are presented as support without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit donor-imposed restrictions that specify how the assets are to be used and gifts of cash or other assets that the donor stipulates must be used to acquire long-lived assets are reported as support with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Contributions received with donor restrictions whose restrictions are met in the same reporting period they are received are generally reported as support without donor restrictions in the same reporting year.

Contributed services: The Organization recognizes contribution support (and records-related program expense) for certain services received at the fair value of those services. In the opinion of management, such services were not significant for the year ended June 30, 2020. In addition, the Organization receives support from numerous other volunteers for its various programs for which no value has been assigned.

Revenue recognition: Revenue is recognized when earned. Revenues from service fees are classified as exchange transactions and such amounts are reported as deferred revenue until expended in accordance with the terms of the provider whereby revenue recognition occurs. Tuition revenue is recognized in the month of attendance based on school attendance levels times authorized rates. Contributions are recognized when cash, securities, or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date.

Government agencies: Government funding is generally recorded on a reimbursement basis, that is, when qualifying expenses are incurred by the Organization, both a receivable from the government funder and revenue are recorded.

Concentration of credit risk: Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of cash and cash equivalents, investments, and pledges and accounts receivable. The Organization maintains cash deposits with major banks which, from time to time, may exceed federally insured limits. The Organization periodically assesses the financial condition of the institutions and believes the risk of any loss is minimal. Concentration of credit risk with respect to its investments is reduced as a result of the diversity of the underlying securities. Concentration of credit risk with respect to pledges and accounts receivable is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts of accounts receivable are due from governmental agencies.

Cash and cash equivalents: For purposes of reporting cash flows, all checking and money market funds are reported as cash and cash equivalents, and investments in debt and equity securities, regardless of maturity, are reported as investments.

Accounts receivable: Accounts receivable represent amounts due for program service fees and state granting agencies and are reported at outstanding principal. An allowance for uncollectible amounts, if considered necessary, is generally determined based on an account-by-account review and historical trends. Accounts are charged off when collection efforts have failed, and the account is deemed uncollectible. Interest is generally not charged on the receivables.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

Pledges receivable: Legally enforceable pledges and contributions, less an allowance for doubtful accounts, are recorded as pledges and revenue in the year made unless the pledge or contribution contains a donor-imposed condition. Conditional pledges and contributions are recognized when the conditions upon which they depend are substantially met. An allowance was not considered necessary at June 30, 2020 or 2019.

Investments: Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value with gains and losses on investments purchased and sold and unrealized holding gains and losses included in the consolidated statement of activities. Realized and unrealized gains/losses on investments with donor restrictions are recorded as investment income without donor restrictions unless specified as restricted by the donor.

Property and equipment: Expenditures for the acquisition of property and equipment are capitalized at cost; donated equipment is carried at the estimated fair value as of the date received as a donation. Depreciation is provided over the estimated useful lives of the assets (generally 8 to 20 years for buildings and improvements and 5 to 8 years for vehicles and equipment) on the straight-line method.

The depreciation expense on assets acquired under capital leases is included with depreciation expense on owned assets.

Impairment of long-lived assets: The Organization reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted cash flows expected to be generated by the asset. If such assets are impaired, the impairment is recognized as the amount by which the carrying amount exceeds the estimated fair value of the asset. Assets to be sold are reported at the lower of the carrying amount or the fair value less costs to sell. No indicators of impairment were identified during the year ended June 30, 2020.

Perpetual trusts and split-interest agreements: The Organization is a beneficiary of perpetual trusts administered by independent organizations. Under terms of the trusts, the Organization has irrevocable rights to receive all or portions of the income earned on the trust assets in perpetuity. The Organization recognizes its interest in such trusts, based on the fair value of the trusts.

The organization is the beneficiary of charitable remainder trust agreements held by independent trustees. Under the terms of the agreements, the Organization has an unconditional right to receive all or a portion of specified cash flows from the agreements.

Split-interest agreements are recognized as revenue when notification of an irrevocable split-interest agreement exists and when fair value can reasonably be determined.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

Recently adopted accounting standard: Effective July 1, 2019, the Organization adopted the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. The ASU clarifies and improves current guidance about whether a transfer of assets, or the reduction, settlement, or cancellation of liabilities, is a contribution or an exchange transaction. It provides criteria for determining whether the resource provider is receiving commensurate value in return for the resources transferred which, depending on the outcome, determines whether the organization follows contribution guidance or exchange transaction guidance in the revenue recognition and other applicable standards. It also provides a more robust framework for determining whether a contribution is conditional or unconditional, and for distinguishing a donor-imposed condition from a donor-imposed restriction. During the year ended June 30, 2020, the Organization adopted the provisions of ASU 2018-08 for transactions in which the Organization is a resource recipient. For transactions in which the Organization is a resource provider, the new standard is effective for the Organization's June 30, 2021 consolidated financial statements. The adoption of ASU 2018-08 did not have a significant effect on the consolidated financial statements.

Pending accounting standards: In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*, requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. In August 2015, the FASB issued ASU 2015-14, which defers the effective date of ASU 2014-09 one year, making it effective for annual reporting periods beginning after December 15, 2018. In June 2020, the FASB issued ASU 2020-05, which defers the effective date of ASU 2014-09 one year, making it effective for the year ended June 30, 2021. The Organization has not yet selected a transition method and is currently evaluating the effect that the standard will have on the consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract (i.e., lessees and lessors). The new standard requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase by the lessee. This classification will determine whether or not the lease expense is recognized based on an effective interest method or on a straight-line basis over the term of the lease, respectively. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than 12 months regardless of their classification. Leases with a term of 12 months or less will be accounted for similar to existing guidance for operating leases today. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sales-type lease, direct financing leases and operating leases. In June 2020, the FASB issued ASU 2020-05, which defers the effective date of ASU 2016-02, making it effective for the Organization's June 30, 2023 consolidated financial statements, with early adoption permitted. The Organization is currently evaluating the effect of the new standard on the consolidated financial statements.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

In August 2018, the FASB issued ASU 2018-13, *Fair Value Measurement (Topic 820): Disclosure Framework—Changes to the Disclosure Requirements for Fair Value Measurement*. ASU 2018-13 removes certain disclosures, modifies certain disclosures and added additional disclosures. The ASU will be effective for the Organization's June 30, 2021, consolidated financial statements. Certain disclosures in ASU 2018-13 would need to be applied on a retrospective basis and others on a prospective basis. The Organization is currently evaluating the effect of the new standard on the consolidated financial statements.

Income taxes: The Association, the Foundation and Youth Farm, Inc. are exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code, except for income unrelated to their charitable purposes.

Management has evaluated the Organization's tax positions and concluded that the Organization had maintained its tax-exempt status and had taken no uncertain tax positions that require adjustment to the consolidated financial statements to comply with the provisions of this guidance.

Functional allocation of expenses: The consolidated financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Maintenance, housekeeping, and other occupancy costs are allocated according to the number of staff utilizing a facility or square footage of the staff utilizing the space. Management and general and quality improvement personnel and associated costs are allocated according to the proportionate cost of each program. Food costs for the residential and educational programs are allocated based on the number of meals per client per program. Fringe benefits are allocated based on the number of staff in each program.

Comparative totals: The consolidated statements of activities and functional expenses include certain prior year summarized consolidated financial information for comparative purposes only. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Organization's consolidated financial statements for the year ended June 30, 2019, from which the summarized information was derived.

Use of estimates in the preparation of consolidated financial statements: The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

**The Children’s Home Association of Illinois,
Children’s Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 2. Liquidity and Availability of Resources

The Organization regularly monitors liquidity required to meet its annual operating needs and other contractual commitments while also striving to maximize the return on investment of its funds not required for annual operations. As of June 30, 2020 and 2019, the following financial assets are available to meet annual operating needs of the 2020 and 2019 fiscal years, respectively:

	2020	2019
Cash and cash equivalents	\$ 10,662,555	\$ 8,868,305
Accounts receivable, net	4,262,607	3,176,264
Contributions from remainder trust and other trusts	-	26,000
Pledges receivable, net of discount	12,100	16,500
Investments	20,803,014	19,023,286
Total financial assets available for general expenditures	<u>\$ 35,740,276</u>	<u>\$ 31,110,355</u>

The Organization has various sources of liquidity at its disposal, including cash and cash equivalents, marketable equities, and line of credit. See Note 8 for information about the Organization’s lines of credit.

Note 3. Pledges Receivable and Fundraising Campaign

Pledges receivable as of June 30, 2020 and 2019, consisted of the following unconditional promises to give:

	2020	2019
Program campaign pledges	\$ 36,306	\$ 72,288
Less unamortized discount	2,201	5,072
Discounted program campaign pledges receivable	<u>\$ 34,105</u>	<u>\$ 67,216</u>
Discounted program campaign pledges due in future years as follows:		
Less than one year	\$ 12,100	\$ 16,500
One year to five years	22,005	47,500
Thereafter	-	3,216
	<u>\$ 34,105</u>	<u>\$ 67,216</u>

During the year ended June 30, 2012, the Foundation initiated a 10-year gifts campaign entitled “Light the Way Society” designed to provide care and treatment for children with severe emotional and behavioral challenges, provide in-home counseling, teach independent living skills and build healthy relationships between single mothers and their children.

The Foundation used a discount rate of 10% as of June 30, 2020 and 2019.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 4. Investments

The fair value of investments as of June 30, 2020 and 2019, is summarized by concentration as follows:

	2020	2019
Mutual funds	\$ 16,128,176	\$ 14,445,228
Common stocks	6,566,007	6,376,325
	\$ 22,694,183	\$ 20,821,553

Note 5. Property and Equipment

Property and equipment as of June 30, 2020 and 2019, consisted of the following:

	2020	2019
Land	\$ 756,258	\$ 756,258
Buildings	2,845,846	2,843,582
Land and buildings improvements	7,660,354	5,889,414
Furniture and equipment, including assets acquired under capital leases 2020 \$141,265; 2019 \$141,265	1,729,634	1,505,811
Vehicles	461,132	448,188
Construction-in-progress	-	1,131,575
	13,453,224	12,574,828
Less accumulated depreciation, including amounts applicable to assets acquired under capital leases 2020 \$48,013; 2019 \$19,804	7,896,255	7,369,325
	\$ 5,556,969	\$ 5,205,503

The Association owns or has perpetual use of the facilities located at 2130 N. Knoxville, Peoria, Illinois. The historical cost of the owned land and buildings, acquired prior to 1900, has not been maintained. Under present policy, the depreciable portion of these assets would be fully depreciated prior to 1950. The associated land would be carried at the pre-1900 historical cost presently deemed by the Association to be a nominal value. As a result of the above, the historical cost of the original facilities, whether owned or perpetually used, is not reflected in these consolidated financial statements.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 6. Beneficial Interest in Trusts

The Association is the beneficiary of certain perpetual trusts held by third-party trustees. Under the terms of the trusts, which were obtained in previous years from various donors, the Association has the irrevocable right to receive net investment income earned (excluding realized and unrealized gains/losses) on the trust's assets in perpetuity, but never receives the assets held in trust. Distributions of income earned on the trust's assets are received by the Association on an annual basis and are reported as investment income that increases net assets without donor restrictions. Such distributions received from these trusts were approximately \$15,300 and \$9,300 for the years ended June 30, 2020 and 2019, respectively.

The Association has a beneficial interest in two perpetual trusts that allow for the payment of income up to specified criteria. Total amounts received from these beneficial interests were approximately \$700,800 and \$698,800 for the years ended June 30, 2020 and 2019, respectively.

The beneficial interests in perpetual trusts as of June 30, 2020 and 2019, were determined as follows:

	2020	2019
Beneficial interest times fair value of assets held in trust	\$ 10,951,000	\$ 11,799,000
Discounted cash flow analysis	269,000	269,000
	<u>\$ 11,220,000</u>	<u>\$ 12,068,000</u>

The Organization is the beneficiary of 25% of the remainder interest of a unitrust. The trust's assets will be distributed upon the death of the last living beneficiary. At June 30, 2020 and 2019, the estimated fair value of the remainder interest was \$203,000 and \$213,000, respectively.

Note 7. 401(k) Pension Plan

The Association has a defined contribution 401(k) pension plan (the Plan) covering all employees who are age 21 or older and meet other eligibility requirements as defined by the Plan. The Association's matching contributions are discretionary in an amount equal to the percentage declared by the Association's Board of Directors for each plan year. The Association's Board of Directors declared a matching contribution to match 100% of a participant's pre-tax contributions, up to a maximum of 4% of a participant's eligible compensation for the years ended June 30, 2020 and 2019. The Plan also includes a supplemental contribution component whereby the Association may make additional discretionary contributions to the Plan. The Association's contribution expense under the Plan totaled approximately \$268,000 and \$243,000 for the years ended June 30, 2020 and 2019, respectively.

Note 8. Line of Credit

The Association has a revolving line-of-credit arrangement with a national bank totaling \$2,500,000 that expires on December 31, 2020, or such later date as may be designated by written notice from the bank. Advances under this agreement bear interest at a variable rate based upon one-month LIBOR plus 1.75% (effective interest rate of 2.94% at June 30, 2020) are due on December 31, 2020, and are collateralized by investments. Interest is payable monthly. There were no outstanding borrowings under the line of credit as of June 30, 2020 and 2019.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 9. Net Assets with Donor Restrictions and Assets Released from Donor Restrictions

Net assets with donor restrictions as of June 30, 2020 and 2019, were available for the following purposes:

	2020	2019
Subject to the passage of time:		
Beneficial interest in charitable remainder trust	\$ 203,000	\$ 213,000
Subject to expenditure for specified purpose:		
Leaders of Tomorrow Program	801,546	795,121
Scott's Prairie	-	20,759
Youth Farm Campus	782,792	643,906
Other	104,752	104,468
	<u>1,689,090</u>	<u>1,564,254</u>
Subject to restriction in perpetuity:		
Investments, program services	100,000	100,000
Investments, scholarship funds	84,212	84,012
Beneficial interest in perpetual trusts	11,220,000	12,068,000
Other	50,000	50,000
	<u>11,454,212</u>	<u>12,302,012</u>
	<u>\$ 13,346,302</u>	<u>\$ 14,079,266</u>

The scholarship funds, as noted above, are to provide support for youth who are involved with the juvenile justice system. Investment earnings are available for program service activities. Principal is to be maintained in perpetuity.

Net assets with donor restrictions were released from donor restrictions during the years ended June 30, 2020 and 2019, by incurring expenses or applicable property and equipment additions satisfying the restricted purposes specified by donors, as follows:

	2020	2019
Purpose restrictions accomplished:		
Scott's Prairie	\$ 20,759	\$ 37,918
Other	31,849	31,138
	<u>\$ 52,608</u>	<u>\$ 69,056</u>

Note 10. Support from Major Funding Source

The Association receives a substantial amount of its service fees and grants revenue from the Illinois Department of Children and Family Services (DCFS). Total revenue recognized from DCFS totaled approximately \$15,456,000 and \$14,770,000 the years ended June 30, 2020 and 2019, respectively. Accounts receivable from DCFS totaled approximately \$1,744,000 and \$1,276,000 as of June 30, 2020 and 2019, respectively.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 11. Membership in Captive Insurance Companies and Self-Insurance

The Association is a member of two captive insurance companies, Vision Insurance Company (VIC) and Vision Series of Sentinel Indemnity LLC (VS). In order to be a member of VS, an organization must first be an existing member of VIC. The purpose of VIC and VS is to spread the risk of loss among its members, and ultimately save members on the costs of insurance as compared to the members purchasing coverage individually. VIC and VS charge its members premiums and pays claims and, after a certain claim maximum is reached, utilizes specific and aggregate excess reinsurance coverage purchased by VIC and VS on behalf of its members.

VIC, in which the Association holds an ownership interest, operates as an insurance company limited by guarantee under an insurance license granted by the Cayman Islands Government. VIC assumes reinsurance, on an occurrence basis, of workers' compensation, automobile, physical damage, and general liability risks of its members from an unrelated insurance company based in the United States of America. The Association utilizes VIC for its workers' compensation insurance needs. The liability of VIC is limited to the first \$400,000 per occurrence. As of June 30, 2020, VIC had 67 members.

The Association utilizes the cost method to account for its membership interest in VIC of \$36,000 as of June 30, 2020 and 2019, and its deposit of collateral in VIC as of June 30, 2020 and 2019, of \$374,897 and \$381,228, respectively, the deposit of collateral of which is based on a portion of the Association's premium costs over a rolling three-year period. The membership interest and deposit of collateral are reported as a component of prepaid insurance and other assets in the accompanying consolidated statement of financial position. The Association's premium costs incurred for the years ended June 30, 2020 and 2019, were approximately \$471,000 and \$519,000, respectively. The participation agreement with VIC has a retrospective feature that requires additional premium payments should the Association's claims experience for a specific policy year exceed certain limits. The maximum premium costs that could be incurred related to VIC for the policy years ended June 30, 2020 and 2019, were approximately \$536,000 and \$559,000, respectively. As of June 30, 2020, based on the Association's claim experience, management estimated \$24,000 as an estimate for additional premium liability. As of June 30, 2019, based on the Association's claims experience, management accrued approximately \$12,000 as an estimate for additional premium liability.

The Association self-insures a portion of the risks associated with medical benefits for its employees and their dependents. The Association has purchased a stop-loss policy with a policy year ending December 31, 2020 that contains provisions that limit the Association's claim exposure to the first \$100,000 of qualifying medical expenses per person on a policy year basis and contains an aggregate excess loss coverage in the event total claims incurred during the policy period exceed approximately \$3,650,000. For the policy period ending December 31, 2020, the Association's stop-loss policy had the same specific deductible and an aggregate deductible of approximately \$3,666,000.

The Association is a member of VS, which is a business unit and protected cell organized by Sentinel Indemnity LLC, a sponsored captive insurance company in the state of Delaware. The Association does not hold ownership interest in VS and, as such, no capital contribution was made to become a member. VS assumes reinsurance, on an occurrence basis, of medical stop loss insurance liability risks of its members from the insurance company issuing the stop loss policy discussed in the preceding paragraph. The liability of VS is limited to the first \$250,000 of qualifying medical expenses per person on a policy year basis in excess of the member's retention of \$100,000. As of June 30, 2020, VS had 9 members. The Association's non-premium funding in VS as of June 30, 2020 and 2019, was \$29,755 and \$45,733, respectively, and would be utilized as needed in the event of an adverse experience. The non-premium funding is reported as a component of prepaid insurance and other assets in the accompanying consolidated statement of financial position.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 11. Membership in Captive Insurance Companies and Self-Insurance (Continued)

The Association's health benefits expense totaled approximately \$1,775,000 and \$2,128,000 for the years ended June 30, 2020 and 2019, respectively.

Note 12. Lease Commitments and Total Rental Expense

Certain office equipment with a depreciated cost net book value of approximately \$93,200 as of June 30, 2020, was acquired under capital leases which contain purchase options under which the Association may purchase the equipment for \$1 each at the end of the respective lease. The equipment and the related liability under the capital leases were recorded at the present value of the future payments due under the leases, as determined using an interest rate equal to the prime rate in effect at the time of purchase (ranging from 3.25% to 5.50%). The related liability under the capital leases, with a June 30, 2020 balance of \$97,324, net of unamortized discount of \$6,566, is due in monthly installments of approximately \$2,952, including interest, to February 2024.

The following is a schedule by years of the future minimum lease payments under the capital leases together with the present value of the net minimum lease payments as of June 30, 2020:

	<u>Amount</u>
Year ending June 30,	
2021	\$ 34,381
2022	32,301
2023	32,301
2024	<u>15,882</u>
Total minimum lease payments	114,865
Less amount representing interest and discount	<u>17,541</u>
Present value of net minimum lease payments	<u><u>\$ 97,324</u></u>

The Association leases certain real estate and equipment under various written lease agreements classified as operating leases that generally require monthly or quarterly rental payments over the term of the applicable lease. Some of these operating leases include renewal option provisions that allow for extension of the term of the lease, if elected by the Association.

The approximate minimum rental commitment at June 30, 2020, applicable to operating leases, is due as follows:

	<u>Amount</u>
Year ending June 30,	
2021	\$ 82,000
2022	<u>52,000</u>
	<u><u>\$ 134,000</u></u>

Total rental expense for the years ended June 30, 2020 and 2019, was approximately \$254,000 and \$182,000, respectively.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 13. Fair Value Measurements

The framework applicable to certain FASB-issued authoritative guidance regarding fair value measurements provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are described below:

Level 1. Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2. Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3. Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used during the year ended June 30, 2020.

Mutual funds: Valued at the daily closing price net asset value (NAV) as reported by the applicable fund of shares held by the Organization at year-end.

Common stocks: Valued at the closing price reported on the active market on which the individual securities are traded of shares held by the Organization at year-end.

Beneficial interest in perpetual trusts: Valued based on the beneficial interest times the fair value of the underlying assets held in trust by a third-party trustee at year-end or at a discounted cash flow analysis of the estimated future income derived from the Organization's interest in the trust with the discount rate used based on the estimated return market participants would expect on similar assets. For the portion valued based on the beneficial interest times the fair value of the underlying assets held in trust by a third-party trustee, the underlying assets are primarily comprised of mutual funds, common stocks and debt securities which methodologies are described above. For the portion valued using a discounted cash flow analysis, estimated future income derived was based on an average of annual income distributions from the trusts received for the previous 10 years, distributed for 30 years in the future and using an estimated discount rate of 4.75%.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 13. Fair Value Measurements (Continued)

Beneficial interest in charitable remainder trust. Valued based on the beneficial interest times the fair value of the underlying assets held in trust by a third-party trustee at year-end and discounted using the remaining life expectancy tables of the living beneficiaries and a discount rate of 7%.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the Organization's assets reported at fair value as of June 30, 2020 and 2019:

	Level 1	Level 2	Level 3	Total
	2020			
Investments:				
Mutual funds:				
Intermediate term bond	\$ 6,982,248	\$ -	\$ -	\$ 6,982,248
International emerging markets bond	15,929	-	-	15,929
Short term bond	2,066,519	-	-	2,066,519
Small cap value	2,165,181	-	-	2,165,181
Large cap growth	2,838,736	-	-	2,838,736
Large cap blend	-	-	-	-
Foreign large cap value	2,059,563	-	-	2,059,563
Common stocks:				
Domestic:				
Consumer discretionary	307,094	-	-	307,094
Consumer staples	600,637	-	-	600,637
Energy	139,790	-	-	139,790
Financial	1,147,057	-	-	1,147,057
Healthcare	933,357	-	-	933,357
Industrials	540,101	-	-	540,101
Information technology	1,176,043	-	-	1,176,043
Materials	159,908	-	-	159,908
Telecommunication services	394,036	-	-	394,036
Utilities	1,005,381	-	-	1,005,381
Foreign:				
Energy	162,603	-	-	162,603
Beneficial interest in perpetual trusts:				
Beneficial interest times fair value of assets held in trust ⁽¹⁾	-	-	10,951,000	10,951,000
Discounted cash flow analysis	-	-	269,000	269,000
Beneficial interest in charitable remainder trust	-	-	203,000	203,000
Total assets at fair value	\$ 22,694,183	\$ -	\$ 11,423,000	\$ 34,117,183

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 13. Fair Value Measurements (Continued)

	Level 1	Level 2	Level 3	Total
	2019			
Investments:				
Mutual funds:				
Intermediate term bond	\$ 5,760,384	\$ -	\$ -	\$ 5,760,384
Short term bond	1,967,948	-	-	1,967,948
Small cap value	2,088,471	-	-	2,088,471
Large cap growth	2,409,348	-	-	2,409,348
Large cap blend	219,783	-	-	219,783
Foreign large cap value	1,999,294	-	-	1,999,294
Common stocks:				
Domestic:				
Consumer discretionary	334,910	-	-	334,910
Consumer staples	532,454	-	-	532,454
Energy	261,549	-	-	261,549
Financial	1,169,724	-	-	1,169,724
Healthcare	734,376	-	-	734,376
Industrials	577,443	-	-	577,443
Information technology	1,007,095	-	-	1,007,095
Materials	131,136	-	-	131,136
Telecommunication services	361,076	-	-	361,076
Utilities	1,070,393	-	-	1,070,393
Foreign:				
Energy	196,169	-	-	196,169
Beneficial interest in perpetual trusts:				
Beneficial interest times fair value of assets held in trust ⁽¹⁾	-	-	11,799,000	11,799,000
Discounted cash flow analysis	-	-	269,000	269,000
Beneficial interest in charitable remainder trust	-	-	213,000	213,000
Total assets at fair value	<u>\$ 20,821,553</u>	<u>\$ -</u>	<u>\$ 12,281,000</u>	<u>\$ 33,102,553</u>

⁽¹⁾ A substantial portion of the Organization's beneficial interest in perpetual trusts is valued based on the Organization's proportionate share (beneficial interest) of the underlying net assets held in trust with a third-party national financial-institution trustee.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 13. Fair Value Measurements (Continued)

The following table presents a summary of the concentration of the Organization's beneficial interest in the fair value of those underlying assets held in perpetual trust as of June 30, 2020 and 2019:

	2020	2019
Mutual funds	\$ 6,116,465	\$ 8,156,035
Exchange-traded funds	1,427,499	2,409,674
Common stocks	2,229,653	-
U.S. government and other fixed-income securities	432	450
Other	1,176,951	1,232,841
	<u>\$ 10,951,000</u>	<u>\$ 11,799,000</u>

The following table sets forth a summary of changes in the fair value of the Organization's Level 3 assets for the years ended June 30, 2020 and 2019:

	2020	2019
Balance, beginning of year	\$ 12,281,000	\$ 12,351,000
Distributions from beneficial interest in perpetual trusts	(716,100)	(708,100)
Investment (loss) income	(141,900)	638,100
Balance, end of year	<u>\$ 11,423,000</u>	<u>\$ 12,281,000</u>

Note 14. Other Commitments and Contingencies

The Organization is involved in certain legal proceedings and/or litigation arising in the ordinary course of its activities. In the opinion of management, the outcome of such proceedings and/or litigation is not expected to have a significant effect on the Organization's financial position, results of activities or cash flows.

Note 15. COVID

On January 30, 2020, the World Health Organization declared the coronavirus outbreak (COVID-19) a "Public Health Emergency of International Concern" and on March 11, 2020, declared COVID-19 a pandemic. The spread of COVID-19, a novel strain of coronavirus, is altering the behavior of organizations and people in a manner that is having negative effects on local, regional and global economies. Further, financial markets in the United States and globally have recently experienced significant volatility attributed to coronavirus. Management believes they have taken necessary precautions and steps to react to COVID-19, however, the extent to which the coronavirus impacts the Organization will depend on future developments, which are highly uncertain and cannot be predicted. The impact is highly dependent on the breadth and duration of the outbreak and could be affected by other factors management is not currently able to predict. Accordingly, management cannot presently estimate the overall operational and financial impact to the Organization, but such an impact could have a material adverse effect on the financial condition of the Organization.

The extent to which the coronavirus impacts the Organization's results will depend on future developments, which are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and actions taken to contain the coronavirus or its impact, among others.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

Notes to Consolidated Financial Statements

Note 15. COVID (Continued)

Paycheck Protection Plan Loan: On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was enacted to, among other provisions, provide emergency assistance from individuals, families, and businesses affected by the coronavirus pandemic.

In April 2020, the Organization received a \$4,103,300 loan through the Paycheck Protection Program (PPP) under the CARES Act. The Organization repaid \$2,903,300 of this loan in May 2020. The Organization has elected to account for the loan as a financial liability until the time that forgiveness is received. Under the terms of the agreement, monthly payments will continue until either the lending institution receives communication of loan for forgiveness from the Small Business Administration (SBA) or December 15, 2020, whichever is earlier. The loan bears interest at a fixed rate of 1.0% and will be payable in equal parts of principal and interest over a period of two years, with the first payment due November 15, 2020. The loan matures on April 15, 2022. The loan is not secured by any property of the Organization. Future principal payments on the loan are \$527,761 for the year ended June 30, 2021 and \$672,239 for the year ended June 30, 2022.

Note 16. Subsequent Events

The Organization has evaluated all subsequent events through December 15, 2020, which is the date the consolidated financial statements were available to be issued.

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

**Consolidating Statement of Financial Position
June 30, 2020**

	The Children's Home Association of Illinois	Children's Home Foundation	Youth Farm, Inc.	Eliminations	Total
Assets					
Cash and cash equivalents	\$ 9,032,382	\$ 790,548	\$ 839,625	\$ -	\$10,662,555
Receivables:					
Accounts, net of allowance	3,896,698	365,909	-	-	4,262,607
Pledges, net of discount	-	34,105	-	-	34,105
Affiliates	241,154	14,121	137,679	(392,954)	-
Prepaid insurance and other	555,053	-	-	-	555,053
Investments	218,076	22,476,107	-	-	22,694,183
Property and equipment, net	4,968,649	-	588,320	-	5,556,969
Beneficial interest in perpetual trusts	11,220,000	-	-	-	11,220,000
Beneficial interest in charitable remainder trust	-	-	203,000	-	203,000
Interest in net assets of Children's Home Foundation	23,389,753	-	-	(23,389,753)	-
Interest in net assets of Youth Farm, Inc.	1,699,859	-	-	(1,699,859)	-
Total assets	\$ 55,221,624	\$ 23,680,790	\$ 1,768,624	\$ (25,482,566)	\$55,188,472
Liabilities and Net Assets					
Liabilities:					
Accounts payable and accrued expenses	\$ 2,997,050	\$ -	\$ -	\$ -	\$ 2,997,050
Accounts payable, affiliates	33,152	291,037	68,765	(392,954)	-
Deferred revenue	1,145,867	-	-	-	1,145,867
Due to third parties	289,823	-	-	-	289,823
Obligations under capital leases	97,324	-	-	-	97,324
Loan payable	1,200,000	-	-	-	1,200,000
Total liabilities	5,763,216	291,037	68,765	(392,954)	5,730,064
Net assets:					
Without donor restrictions	36,112,106	22,503,995	714,067	(23,218,062)	36,112,106
With donor restrictions	13,346,302	885,758	985,792	(1,871,550)	13,346,302
Total net assets	49,458,408	23,389,753	1,699,859	(25,089,612)	49,458,408
Total liabilities and net assets	\$ 55,221,624	\$ 23,680,790	\$ 1,768,624	\$ (25,482,566)	\$55,188,472

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

**Consolidating Statement of Activities
Year Ended June 30, 2020**

	The Children's Home Association of Illinois		
	Without Donor Restrictions	With Donor Restrictions	Total
Public support and revenue:			
Public support:			
Contributions	\$ 30,000	\$ 32,133	\$ 62,133
Special events	1,156,550	-	1,156,550
Revenue:			
Service fees	17,970,745	-	17,970,745
Grants	3,554,223	-	3,554,223
Tuition	5,315,000	-	5,315,000
Investment income	818,117	-	818,117
Other	178,093	-	178,093
Change in value of split-interest agreements	-	(848,000)	(848,000)
Net assets released from restrictions	31,849	(31,849)	-
Total public support and revenue	29,054,577	(847,716)	28,206,861
Expenses:			
Program services:			
Residential and group home	6,218,977	-	6,218,977
Educational and transitional	7,341,940	-	7,341,940
Foster care	3,845,025	-	3,845,025
Community-based services	7,350,402	-	7,350,402
Supporting services:			
Management and general	2,280,449	-	2,280,449
Fundraising	759,642	-	759,642
Total expenses	27,796,435	-	27,796,435
Excess (deficiency) of support and revenue over expenses	1,258,142	(847,716)	410,426
Other changes in net assets:			
Interest in excess of support and revenue over expenses of the Foundation and Youth Farm, Inc.	1,954,180	114,752	2,068,932
Net transfers between the Foundation and Youth Farm, Inc.	-	-	-
Change in net assets	3,212,322	(732,964)	2,479,358
Net assets:			
Beginning of year	32,899,784	14,079,266	46,979,050
End of year	\$ 36,112,106	\$ 13,346,302	\$ 49,458,408

Children's Home Foundation			Youth Farm, Inc.			Eliminations	Total
Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total		
\$ 1,323,685	\$ 6,625	\$ 1,330,310	\$ -	\$ -	\$ -	\$ -	\$ 1,392,443
24,848	-	24,848	108,965	138,886	247,851	-	1,429,249
-	-	-	-	-	-	-	17,970,745
-	-	-	-	-	-	-	3,554,223
-	-	-	-	-	-	-	5,315,000
739,992	-	739,992	-	-	-	-	1,558,109
-	-	-	35,394	-	35,394	(30,000)	183,487
-	-	-	-	(10,000)	(10,000)	-	(858,000)
20,759	(20,759)	-	-	-	-	-	-
<u>2,109,284</u>	<u>(14,134)</u>	<u>2,095,150</u>	<u>144,359</u>	<u>128,886</u>	<u>273,245</u>	<u>(30,000)</u>	<u>30,545,256</u>
-	-	-	-	-	-	(30,000)	6,188,977
-	-	-	-	-	-	-	7,341,940
-	-	-	-	-	-	-	3,845,025
-	-	-	-	-	-	-	7,350,402
57,259	-	57,259	242,204	-	242,204	-	2,579,912
-	-	-	-	-	-	-	759,642
<u>57,259</u>	<u>-</u>	<u>57,259</u>	<u>242,204</u>	<u>-</u>	<u>242,204</u>	<u>(30,000)</u>	<u>28,065,898</u>
2,052,025	(14,134)	2,037,891	(97,845)	128,886	31,041	-	2,479,358
-	-	-	-	-	-	(2,068,932)	-
(70,893)	-	(70,893)	70,893	-	70,893	-	-
<u>1,981,132</u>	<u>(14,134)</u>	<u>1,966,998</u>	<u>(26,952)</u>	<u>128,886</u>	<u>101,934</u>	<u>(2,068,932)</u>	<u>2,479,358</u>
20,522,863	899,892	21,422,755	741,019	856,906	1,597,925	(23,020,680)	46,979,050
<u>\$ 22,503,995</u>	<u>\$ 885,758</u>	<u>\$ 23,389,753</u>	<u>\$ 714,067</u>	<u>\$ 985,792</u>	<u>\$ 1,699,859</u>	<u>\$ (25,089,612)</u>	<u>\$ 49,458,408</u>

**The Children's Home Association of Illinois,
Children's Home Foundation and Youth Farm, Inc.**

**Consolidating Statement of Functional Expenses
Year Ended June 30, 2020**

	The Children's Home			
	Program Services			Community Based Services
	Residential and Group Home	Educational and Transitional	Foster Care	
Salaries	\$ 4,203,761	\$ 4,918,678	\$ 1,646,181	\$ 4,493,354
Employee benefits	512,009	574,786	187,577	593,275
Payroll taxes and workers' compensation insurance	448,196	517,958	179,271	491,113
Data processing	102,677	115,265	37,612	118,972
Contract services and professional fees	45,827	138,446	1,415,230	446,661
Activity fees, supplies and postage	127,180	107,642	61,052	198,990
Food and food service supplies	183,352	239,589	2,270	14,203
Telephone	38,764	54,252	14,194	44,891
Occupancy	130,546	159,594	46,032	329,817
Repairs, maintenance and equipment rental	84,825	99,211	31,923	43,554
Printing, publications and special events	-	-	-	1,483
Travel and transportation	65,288	66,901	151,235	176,650
Conferences, conventions and meetings	2,201	4,478	7,631	33,229
Individual assistance	75,954	164,750	813	310,757
Provision for (recovery of) doubtful accounts	420	150	361	(18,864)
Miscellaneous	1,573	5,112	(1,059)	1,113
Total expenses before depreciation and interest	6,022,573	7,166,812	3,780,323	7,279,198
Depreciation	196,404	175,128	64,702	71,204
Interest and amortization	-	-	-	-
Total expenses	\$ 6,218,977	\$ 7,341,940	\$ 3,845,025	\$ 7,350,402

Association of Illinois			Children's Home Foundation	Youth Farm, Inc.		
Supporting Services						
Management and General	Fundraising	Total	Management and General	Management and General	Eliminations	Total
\$ 1,653,246	\$ 228,207	\$ 17,143,427	\$ -	\$ 40,253	\$ -	\$ 17,183,680
187,233	23,485	2,078,365	-	-	-	2,078,365
42,146	20,745	1,699,429	-	2,978	-	1,702,407
37,612	4,710	416,848	-	-	-	416,848
153,715	19,829	2,219,708	26,877	1,991	-	2,248,576
35,554	14,189	544,607	-	1,523	(30,000)	516,130
780	9	440,203	-	-	-	440,203
14,168	1,777	168,046	-	-	-	168,046
19,670	5,043	690,702	-	12,685	-	703,387
10,264	3,639	273,416	-	46,982	-	320,398
-	428,900	430,383	-	108,965	-	539,348
9,904	1,767	471,745	-	1,665	-	473,410
29,249	41	76,829	-	142	-	76,971
-	-	552,274	-	-	-	552,274
-	-	(17,933)	30,382	-	-	12,449
68,347	1,062	76,148	-	-	-	76,148
2,261,888	753,403	27,264,197	57,259	217,184	(30,000)	27,508,640
8,503	6,124	522,065	-	25,020	-	547,085
10,058	115	10,173	-	-	-	10,173
<u>\$ 2,280,449</u>	<u>\$ 759,642</u>	<u>\$ 27,796,435</u>	<u>\$ 57,259</u>	<u>\$ 242,204</u>	<u>\$ (30,000)</u>	<u>\$ 28,065,898</u>

The Children's Home Association of Illinois

**Revenue by Program
Year Ended June 30, 2020, with Comparative Totals for 2019**

	Residential and Group Homes			Educational and Transitional				
	Challenger/ Freedom Residential	Atlantis/ Enterprise Residential	Group Homes	Transitional Living	Transitional Living DD	Independent Living	Kiefer School	Academy for Autism
Fees, tuition and grants revenue:								
Service fees:								
Illinois Department of Children and Family Services	\$ 2,816,423	\$ 2,417,400	\$ 1,285,573	\$ 680,989	\$ 1,538,752	\$ 360,560	\$ -	\$ -
Illinois Department of Human Services	54,739	16,099	-	-	-	-	-	-
Illinois Department of Juvenile Justice	51,227	-	-	53,699	-	-	-	-
School	-	260,927	-	-	-	-	-	-
Illinois State Board of Education	32,178	33,463	18,020	-	-	-	56,238	8,724
Other	-	-	-	-	-	-	-	-
Illinois Department of Healthcare and Family Services	-	-	-	-	-	-	-	-
Tuition	-	-	-	-	-	-	3,884,033	1,430,967
Grants:								
Illinois Department of Children and Family Services	-	-	-	-	-	-	-	-
Illinois Department of Human Services	-	-	-	-	-	-	22,630	14
Illinois State Board of Education	-	-	-	-	-	-	-	-
Other	7,500	-	-	-	-	-	-	-
Total revenue by program	\$ 2,962,067	\$ 2,727,889	\$ 1,303,593	\$ 734,688	\$ 1,538,752	\$ 360,560	\$ 3,962,901	\$ 1,439,705

(Continued)

The Children's Home Association of Illinois

Revenue by Program (Continued)

Year Ended June 30, 2020, with Comparative Totals for 2019

	Foster Care		Community-Based Services		
	Therapeutic Foster Care	Traditional Foster Care	Intensive Placement Services	Intact Family Services	Mental Health Programs
Fees, tuition and grants revenue:					
Service fees:					
Illinois Department of Children and Family Services	\$ 1,688,583	\$ 2,505,896	\$ -	\$ 1,403,983	\$ -
Illinois Department of Human Services	-	-	-	-	73,711
Illinois Department of Juvenile Justice	-	-	-	-	-
School	-	-	-	-	-
Illinois State Board of Education	-	-	-	-	-
Other	-	-	-	-	1,537,741
Illinois Department of Healthcare and Family Services	-	-	-	-	673,844
Tuition	-	-	-	-	-
Grants:					
Illinois Department of Children and Family Services	-	-	376,398	-	-
Illinois Department of Human Services	-	-	-	-	16,562
Illinois State Board of Education	-	-	-	-	-
Other	-	-	-	-	621,050
Total revenue by program	\$ 1,688,583	\$ 2,505,896	\$ 376,398	\$ 1,403,983	\$ 2,922,908

(Continued)

The Children's Home Association of Illinois

Revenue by Program (Continued)

Year Ended June 30, 2020, with Comparative Totals for 2019

	Community-Based Services (Continued)							
	Juvenile Justice	Family Based Intervention	Coordinated Intake	Early Childhood	Good Beginnings	Family Connect	Homeless Youth	Youth Services
Fees, tuition and grants revenue:								
Service fees:								
Illinois Department of Children and Family Services	\$ -	\$ 106,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Illinois Department of Human Services	-	-	-	-	-	-	-	-
Illinois Department of Juvenile Justice	-	-	-	-	-	-	-	-
School	-	-	-	-	-	-	-	-
Illinois State Board of Education	-	-	-	-	-	-	-	-
Other	-	20,232	-	-	-	-	-	-
Illinois Department of Healthcare and Family Services	-	-	-	-	-	-	-	-
Tuition	-	-	-	-	-	-	-	-
Grants:								
Illinois Department of Children and Family Services	-	-	-	-	-	-	-	-
Illinois Department of Human Services	91,004	-	227,777	-	-	-	244,963	292,194
Illinois State Board of Education	-	-	-	378,294	-	-	-	-
Other	-	-	-	-	632,500	486,743	52,132	-
Total revenue by program	\$ 91,004	\$ 126,860	\$ 227,777	\$ 378,294	\$ 632,500	\$ 486,743	\$ 297,095	\$ 292,194

(Continued)

The Children's Home Association of Illinois

Revenue by Program (Continued)
Year Ended June 30, 2020, with Comparative Totals for 2019

	Community-Based Services (Continued)				Total	
	Teen Reach	Leaders of Tomorrow	Foster Care Flex Funds	Norman Cash Assistance	2020	2019
Fees, tuition and grants revenue:						
Service fees:						
Illinois Department of Children and Family Services	\$ -	\$ -	\$ 37,138	\$ 237,978	\$ 15,079,903	\$ 14,418,723
Illinois Department of Human Services	-	-	-	-	144,549	440,368
Illinois Department of Juvenile Justice	-	-	-	-	104,926	150,012
School	-	-	-	-	260,927	19,249
Illinois State Board of Education	-	-	-	-	148,623	165,835
Other	-	-	-	-	1,557,973	1,027,796
Illinois Department of Healthcare and Family Services	-	-	-	-	673,844	836,301
Tuition	-	-	-	-	5,315,000	4,706,796
Grants:						
Illinois Department of Children and Family Services	-	-	-	-	376,398	351,766
Illinois Department of Human Services	66,897	-	-	-	962,041	1,070,073
Illinois State Board of Education	-	-	-	-	378,294	232,062
Other	13,865	23,700	-	-	1,837,490	1,792,988
Total revenue by program	\$ 80,762	\$ 23,700	\$ 37,138	\$ 237,978	\$ 26,839,968	\$ 25,211,969

The Children's Home Association of Illinois

Expenses by Program after Management and General Allocation to Programs
Year Ended June 30, 2020, with Comparative Totals for 2019

	Residential and Group Home			
	Challenger/ Freedom Residential	Atlantis/ Enterprise Residential	Group Homes	Total
Salaries	\$ 2,032,399	\$ 1,764,202	\$ 822,456	\$ 4,619,057
Employee benefits	224,750	224,750	109,542	559,042
Payroll taxes and workers' compensation insurance	198,379	176,853	83,551	458,783
Data processing	45,077	45,077	21,970	112,124
Contract services and professional fees	33,873	33,873	16,695	84,441
Activity fees, supplies and postage	55,440	52,984	27,687	136,111
Food and food service supplies	82,242	81,737	19,568	183,547
Telephone	17,007	17,007	8,309	42,323
Occupancy	54,317	54,317	26,854	135,488
Repairs, maintenance and equipment rental	35,037	35,037	17,330	87,404
Printing, publications and special events	-	-	-	-
Travel and transportation	29,010	24,460	14,306	67,776
Conference, conventions and meetings	3,852	3,852	1,843	9,547
Individual assistance	29,964	29,093	16,897	75,954
Provision for (recovery of) doubtful accounts	182	118	120	420
Miscellaneous	7,665	7,445	3,632	18,742
Total expenses before depreciation and interest	2,849,194	2,550,805	1,190,760	6,590,759
Depreciation	79,728	78,962	39,851	198,541
Interest and amortization	1,100	1,101	536	2,737
Total expenses	\$ 2,930,022	\$ 2,630,868	\$ 1,231,147	\$ 6,792,037

(Continued)

The Children's Home Association of Illinois

Expenses by Program after Management and General Allocation to Programs (Continued)
Year Ended June 30, 2020, with Comparative Totals for 2019

	Educational and Transitional						Therapeutic	Traditional	Total
	Transitional Living	Transitional Living DD	Independent Living	Kiefer School	Academy for Autism	Total	Foster Care	Foster Care	
Salaries	\$ 496,390	\$ 1,034,513	\$ 162,553	\$ 3,060,967	\$ 654,606	\$ 5,409,029	\$ 944,318	\$ 958,612	\$ 1,902,930
Employee benefits	68,434	142,544	30,170	312,434	76,737	630,319	120,677	95,977	216,654
Payroll taxes and workers' compensation insurance	50,582	106,581	18,212	287,038	68,046	530,459	95,243	90,573	185,816
Data processing	13,725	28,590	6,051	62,664	15,391	126,421	24,204	19,250	43,454
Contract services and professional fees	22,831	16,759	3,154	93,372	47,922	184,038	514,367	924,735	1,439,102
Activity fees, supplies and postage	15,361	21,126	3,337	63,666	14,698	118,188	21,079	45,494	66,573
Food and food service supplies	28,258	40,041	26,569	121,901	23,052	239,821	1,268	1,123	2,391
Telephone	10,371	16,237	2,397	23,642	5,807	58,454	9,131	7,262	16,393
Occupancy	27,455	37,079	3,768	82,450	14,676	165,428	26,147	22,940	49,087
Repairs, maintenance and equipment rental	22,065	18,345	2,048	53,124	6,673	102,255	17,308	16,209	33,517
Printing, publications and special events	-	-	-	-	-	-	-	-	-
Travel and transportation	18,588	21,785	16,748	10,345	2,373	69,839	73,651	79,122	152,773
Conference, conventions and meetings	1,751	2,391	487	6,674	1,850	13,153	4,826	7,347	12,173
Individual assistance	19,244	19,869	125,636	-	-	164,749	547	267	814
Provision for (recovery of) doubtful accounts	-	-	-	150	-	150	-	361	361
Miscellaneous	2,268	4,721	999	12,604	4,791	25,383	5,407	4,148	9,555
Total expenses before depreciation and interest	797,323	1,510,581	402,129	4,191,031	936,622	7,837,686	1,858,173	2,273,420	4,131,593
Depreciation	25,026	23,813	2,495	111,570	14,747	177,651	33,217	32,805	66,022
Interest and amortization	335	698	148	1,529	376	3,086	591	470	1,061
Total expenses	\$ 822,684	\$ 1,535,092	\$ 404,772	\$ 4,304,130	\$ 951,745	\$ 8,018,423	\$ 1,891,981	\$ 2,306,695	\$ 4,198,676

(Continued)

The Children's Home Association of Illinois

Expenses by Program after Management and General Allocation to Programs (Continued)
Year Ended June 30, 2020, with Comparative Totals for 2019

	Community-Based Services				
	Intensive Placement Services	Intact Family Services	Mental Health Programs	Juvenile Justice	Family Based Intervention
Salaries	\$ 293,787	\$ 854,733	\$ 2,027,751	\$ 67,087	\$ 129,558
Employee benefits	32,795	109,541	245,036	8,302	19,241
Payroll taxes and workers' compensation insurance	28,150	87,248	199,418	6,568	13,138
Data processing	6,578	21,970	49,146	1,665	3,859
Contract services and professional fees	4,127	162,968	174,621	707	2,417
Activity fees, supplies and postage	3,842	53,769	47,144	3,297	1,052
Food and food service supplies	1,476	734	330	19	7
Telephone	2,482	8,289	18,542	628	1,456
Occupancy	21,403	23,718	142,320	892	12,488
Repairs, maintenance and equipment rental	1,295	15,694	9,762	193	759
Printing, publications and special events	-	-	-	-	-
Travel and transportation	15,860	50,608	61,208	1,325	3,301
Conference, conventions and meetings	838	7,338	8,683	117	971
Individual assistance	6,364	4,300	-	-	-
Provision for (recovery of) doubtful accounts	1	-	(21,790)	-	(400)
Miscellaneous	1,087	3,631	8,025	273	638
Total expenses before depreciation and interest	420,085	1,404,541	2,970,196	91,073	188,485
Depreciation	1,956	28,943	15,573	464	1,148
Interest and amortization	161	536	1,200	40	94
Total expenses	\$ 422,202	\$ 1,434,020	\$ 2,986,969	\$ 91,577	\$ 189,727

(Continued)

The Children's Home Association of Illinois

Expenses by Program after Management and General Allocation to Programs (Continued)
 Year Ended June 30, 2020, with Comparative Totals for 2019

	Community-Based Services (Continued)					
	Coordinated Intake	Early Childhood	Good Beginnings	Family Connect	Homeless Youth	Youth Services
Salaries	\$ 160,362	\$ 248,049	\$ 399,842	\$ 333,556	\$ 145,044	\$ 229,158
Employee benefits	27,761	42,891	61,656	21,866	27,335	30,169
Payroll taxes and workers' compensation insurance	17,033	27,523	42,806	30,068	15,995	24,145
Data processing	5,568	8,603	12,366	4,386	5,482	6,051
Contract services and professional fees	4,939	7,994	10,991	7,188	44,179	12,562
Activity fees, supplies and postage	11,997	18,178	10,597	50,510	3,533	3,220
Food and food service supplies	130	3,695	3,317	8	1,633	1,547
Telephone	2,100	3,245	4,665	1,655	2,068	2,283
Occupancy	21,526	33,260	47,945	17,034	5,895	6,489
Repairs, maintenance and equipment rental	1,777	2,752	3,958	1,405	3,890	4,275
Printing, publications and special events	1,483	-	-	-	-	-
Travel and transportation	4,786	6,888	17,272	4,538	4,970	7,707
Conference, conventions and meetings	2,290	11,639	5,141	3,291	457	837
Individual assistance	-	-	-	-	25,633	14,439
Provision for (recovery of) doubtful accounts	-	-	-	-	-	-
Miscellaneous	918	1,435	2,043	726	908	994
Total expenses before depreciation and interest	262,670	416,152	622,599	476,231	287,022	343,876
Depreciation	1,577	2,446	3,505	1,243	7,177	7,889
Interest and amortization	136	210	302	107	134	147
Total expenses	\$ 264,383	\$ 418,808	\$ 626,406	\$ 477,581	\$ 294,333	\$ 351,912

(Continued)

The Children's Home Association of Illinois

Expenses by Program after Management and General Allocation to Programs (Continued)
Year Ended June 30, 2020, with Comparative Totals for 2019

	Community-Based Services (Continued)					Supporting	Totals	
	Teen	Leaders of	Foster Care	Norman Cash	Total	Fundraising	2020	2019
	Reach	Tomorrow	Flex Funds	Assistance				
Salaries	\$ 18,197	\$ 41,767	\$ 35,313	\$ -	\$ 4,984,204	\$ 228,207	\$ 17,143,427	\$ 15,916,949
Employee benefits	16,604	2,833	2,835	-	648,865	23,485	2,078,365	2,406,760
Payroll taxes and workers' compensation insurance	5,119	3,285	3,130	-	503,626	20,745	1,699,429	1,575,767
Data processing	3,330	568	567	-	130,139	4,710	416,848	349,691
Contract services and professional fees	58,522	845	238	-	492,298	19,829	2,219,708	2,127,778
Activity fees, supplies and postage	1,427	856	124	-	209,546	14,189	544,607	480,529
Food and food service supplies	46	1,491	2	-	14,435	9	440,203	456,602
Telephone	1,256	214	216	-	49,099	1,777	168,046	168,398
Occupancy	1,784	600	302	-	335,656	5,043	690,702	610,407
Repairs, maintenance and equipment rental	387	391	63	-	46,601	3,639	273,416	293,489
Printing, publications and special events	-	-	-	-	1,483	428,900	430,383	429,351
Travel and transportation	451	619	57	-	179,590	1,767	471,745	565,353
Conference, conventions and meetings	234	39	40	-	41,915	41	76,829	101,987
Individual assistance	-	14,678	30,648	214,695	310,757	-	552,274	506,716
Provision for (recovery of) doubtful accounts	-	-	299	3,026	(18,864)	-	(17,933)	771
Miscellaneous	546	92	90	-	21,406	1,062	76,148	135,551
Total expenses before depreciation and interest	107,903	68,278	73,924	217,721	7,950,756	753,403	27,264,197	26,126,099
Depreciation	928	723	155	-	73,727	6,124	522,065	474,678
Interest and amortization	81	14	12	-	3,174	115	10,173	11,067
Total expenses	\$ 108,912	\$ 69,015	\$ 74,091	\$ 217,721	\$ 8,027,657	\$ 759,642	\$ 27,796,435	\$ 26,611,844